



PROJECT MANAGEMENT AS-A-SERVICE

**IMPROVING PROJECT
DELIVERY**

DE-RISKING PROJECT DELIVERY

On-demand access to a complete range of Programme and Project Delivery services, including establishing a Programme Management Office and providing the governance, capability and experience required to improve your project delivery performance. Our **Project Management as-a-Service** (PMaaS) provide access to senior, accredited Delivery Practitioners with real-world experience (learning and evidence) to manage individual or multiple programmes of work with complex integrations on your behalf.



ATOS

NWT are trusted partners and advisors who are a pleasure to work with, they consistently deliver to quality and demonstrate integrity. I have worked with them over several years and would not hesitate to recommend them.

Darren Austin
SVP Chief Engineer

ENABLING COMPLEX TRANSITIONS

NWT has vast experience and learning in delivering complex programmes and projects. Designed to de-risk project delivery, our PMaaS provides competent leadership, management and support across a wide range of public and private sector industries from project and programme inception through service management to programme closure. Fully scalable in line with the needs of your business our services will support value-based project prioritisation and delivery methodologies for project and programme activities, including transition into Business as Usual activity.

Features		Benefits	
<ul style="list-style-type: none"> • Our Project Directors follow industry best practice to ensure projects are robustly planned and executed to quickly realise the required outcomes. • Accredited APM and PRINCE2 Project Director and Government technology subject matter expert who can: <ul style="list-style-type: none"> – Define programme governance – Ensure effective quality assurance and the overall integrity of the programme 	<ul style="list-style-type: none"> – Focusing outwardly on coherence with infrastructure planning, interfaces with other programmes and corporate, technical and specialist standards – Managing budgets, monitoring expenditure and costs against delivered and realised benefits – Facilitating the appointment of individuals to project teams – Ensuring the delivery of new products or services from projects is to the appropriate level of quality, on time and within budget. 	<ul style="list-style-type: none"> • Access to experienced Programme/Transition Directors/Analysts on demand in line with the needs of your business • Helping you create, design and deliver transformation programmes on time and within budget • Empowers your organisation to act digitally • Enables delivery of successful business benefits aligned to your organisation • Improved communication, collaboration and awareness of project delivery 	<ul style="list-style-type: none"> • Effective control over risks, issues, costs, dependencies, resources and progress • Increased assurance of project delivery to time and budget .

REAL-WORLD EXPERIENCE AND UNDERSTANDING

Our team of Programme and Project Delivery Practitioners have a solid working knowledge of business processes, the latest software and applications and complex integration issues such as data, analytics, infrastructure, performance and security. Working in partnership with your own internal team, they will apply extensive experience and innovative thinking to help you create the necessary artefacts, at the relevant stage of the programme to ensure you deliver your strategic imperatives.

NWT PMaaS is designed to free-up senior management teams to focus on essential decision-making and leadership, and supply expertise and information to effectively manage emerging pressures. PMaaS provides the additional capacity and capability to help shape a programme, by first understanding the business vision for the future state and appetite for change and then by helping to deliver a programme of work with reduced risk and the highest business gain.

NWT can provide senior Security Cleared Project Directors, and Project Managers with extensive real-world experience (learning and evidence), to manage multiple projects with complex integration scenarios. They will work in partnership with your own team, sharing their deep practitioner knowledge in project design, management and delivery.

Our Practitioners have expertise spanning engineering, IT/digital and information management, digital transformation, cybersecurity, intelligent digital workplace and talent acquisition. Their impressive skill sets enable them to plan, coordinate and execute mission critical programmes according to extremely demanding requirements and constraints – on time and to budget.

Specialists in the practical delivery of Cloud computing, artificial intelligence (AI) and data analytics, product engineering, automation, and the industrial Internet of Things (IIoT). Our job is to make sure your projects and transformations are successful. To do this, we will assemble a delivery team with the right skills and experience to complete your project on time and within budget.

There are many different roles that our Practitioners can fill and these vary from one organisation to another, but typical client engagements include:

- **Agile and Lean practices:** We typically coach and lead teams in Agile and Lean practices, continuously reflecting and challenging the team and where appropriate creating or tailoring new ways of working
- **Commercial management:** Acting as the escalation point and resolving large or high-risk commercial management issues.
- **Communication skills.** Mediate between people and mend relationships as well as communicating with stakeholders at all levels, managing stakeholder expectations and facilitating discussions about high risk and complexity.
- **Community collaboration:** We are often asked to solve and unblock issues between teams or departments at the highest level.

SIMPLIFYING THE COMPLEX

NWT has vast experience and learning in delivering complex projects across many business sectors. Our practitioners have successfully completed hundreds of digital transformation programmes and are specialists in the practical delivery of cloud computing, artificial intelligence (AI) and data analytics, product engineering, automation, and the industrial Internet of Things (IIoT).

- **Financial management:** NWT understands how to influence or create budgets that are complex (this could be across an organisation, programme or product view) and vitally, are able to manage the budget and make it work.
- **Life-cycle perspective:** Our Practitioners successfully lead teams through the full product life cycle and identify which tools and techniques should be used at each stage. They are also able to develop sustainable support models and identify and deal with potential risks across or between all stages of the product life cycle.
- **Maintaining delivery momentum:** It is vital to actively optimise the delivery flow of teams and help them to address the most complicated risks, issues and dependencies especially where ownership exists outside the team.
- **Making a process work:** With the necessary skills to identify and challenge organisational processes of increasing complexity, our Practitioners add considerable value by coaching organisations to inspect and adapt processes.
- **Planning:** NWT is used to leading a continual planning process in a complex environment, and is able to plan beyond product delivery to identify dependencies in other programmes of work and then coordinate delivery.

- **Knowledge transfer:** Typically, NWT takes a 'train the trainer' approach throughout any engagements we undertake. Where relevant, your team will be mentored and coached in both the technologies and architectures we are delivering and in how to pass this knowledge on to their colleagues.

We work closely with our clients' technical staff throughout our engagements, helping them to "learn by doing" and transferring essential skills and knowledge to your in-house team. We can also source and arrange formal training for our clients and their staff via relationships we have in place with key vendors and training providers.

Whether you want to kickstart or ramp up a project we can provide the expertise you need on-demand. You will be able to dial resource up and down in sync with your delivery needs, giving you more control over your costs.

Our PMOaaS will enable you to develop a new digital agenda (or adjust an existing one to a changing business strategy) if that is what is required.

As experts in projects and programmes we know what works. We simplify the complex, share practical knowledge and expertise and help our clients to do what it takes to embrace new thinking, ideas, technologies and techniques.

SUPPORTING BUSINESS TRANSFORMATION

NWT will provide highly-experienced project managers, project coordinators, trainers and content managers, change managers and subject matter experts, business analysts and IT specialists located in globally diverse delivery centers to effectively guide, manage and support high-visibility initiatives. We offer flexible staffing levels to support variations in your project workload.

Using our nimble and iterative 5D Framework our Practitioners will help ensure that your technology delivers the required business outcomes. They can introduce and embed project management practices within your organisation to bring improvements in delivery support, governance and more consistent success of your projects

Our Project Directors follow industry best practice to ensure projects are robustly planned and executed to quickly realise the required outcomes for our customers.

Whatever the engagement, we strive to deliver as much business value as possible and charge based on achieving your business outcomes. Expect a senior Security Cleared Project Directors with considerable industry and public sector experience and a forward thinking ability to challenge the norms who will:

- On demand access to a team of qualified and experienced Project Directors with industry and public sector experience
- Rapid transformation of inhouse capabilities
- Accelerated value with programme initiatives/value streams aligned to top business priorities

- The freeing up internal resource to focus on competitive advantage activities
- Improved knowledge base and costs
- A collaborative and empathetic approach to working with you and your organisation successfully
- Pragmatism born from real world leadership experience
- Direct, honest assessment of your current context – we will be your critical friend
- Deep understanding of current UK Government Digital and Technology policy
- Advice on implementation of the Service Standard and Technology Code of Practice
- Flexible deployment and transparent commercial options designed around your needs.
- Ensure flexible deployment and transparent commercial options designed around your needs.

Whether you need short-term assistance or a longer multi-functional engagement to design and deliver a major transformation, we will apply our wealth of experience to guide you on your digital journey. We offer a totally scalable and flexible service-based delivery capability and can provide support throughout the often fluid lifecycle of a programme of work.

To find out more about our PMaaS please reach out to one of our senior Practice Practitioners who will be pleased to discuss your requirements and offer constructive advice and support.



Over the past seven years, NWT has utilised its own industry experts coupled with strategic partnerships to offer a range of enterprise-grade Consultancy Services that are designed to help our clients embrace the digital world and modernise their IT. Our experts tap into a wealth of knowledge and expertise gained whilst working at CEO, CTO, CFO level to deliver immediate and sustainable value for our clients. Our portfolio of services is designed to your organisation deliver digital business strategies and enhanced service performance.

NWT can offer Project Management as-a-Service for complex digital transformation programmes designed to deliver your digital imperatives and create innovative new public and private sector offerings. Additionally, we can also provide more focused CTO and project management support to help address a specific technology challenge. Whether you need short-term assistance to bridge a gap in your migration or transformation capability or a full multi-functional programme team deployed to design and deliver a major transformation, we will apply our wealth of experience to guide you on your digital journey.

We have established key strategic partnerships and alliances with world-class organisations in order to create positive outcomes for our clients. Built on a foundation of collaboration, differentiation and innovation, our partner ecosystem underpins and complements our own specialised consulting capabilities and real-world experience enabling us to deliver the right solutions and teams to address the complex, critical business challenges our clients face in a time of unprecedented disruption and change.

New World Tech
2nd Floor
Stanford Gate
South Road
Brighton
United Kingdom BN1 6SB